
Capital Improvements Plan: FY 2003 – FY 2008

The District's Capital Improvements Program is responsible for the development of the Capital Improvements Plan (CIP), as well monitoring and tracking the District's capital infrastructure.

The Current Capital Program

Historically, fiscal constraints have forced the District to defer routine maintenance, forego major capital investment, and push obsolete equipment beyond safety guidelines. As the District recovered from its fiscal problems, failure to complete projects on schedule and within budget could no longer be attributed to the lack of financial resources. Despite these fiscal resources good project management and effective program implementation remained ongoing challenges.

To correct these systemic problems, a greater emphasis was placed on improving spending, project management, completing projects on schedule, and developing better ways to track performance. The District Council required accountability at all levels within the organization and gradual improvement began. There was a fundamental shift in direction from micromanagement to more focused strategic management.

Starting in FY 2002, the capital budget was developed whereby each facility in the District's capital inventory was a designated project, and component units were classified as subprojects. This new classification would give the District better financial reporting capability. In addition,

an intensive effort was made to improve project planning, coordination and execution. Moreover, a detailed assessment and analysis was initiated comparing planned expenditures to actual expenditures to help determine accurate funding levels.

Because of the more focused approach, great strides were made correcting the backlog of capital deficiencies. Evidence of this progress can be seen as spending rates continue to improve. Agencies are improving their project scheduling, preparing better-cost estimates, completing more projects within budget, and closing projects. For the first time, the program instituted performance measures to help monitor agency performance and track effective use of capital funding. Despite the current successes, though, a great deal of work remains to be done.

Future Direction

In light of the events of September 11th causing economic uncertainty and projected revenue shortfalls, the District cannot afford to borrow additional funding without adversely affecting its credit ratings and annual operating budget resources. The District currently has \$2.8 billion in outstanding debt with an additional \$350 million planned for FY 2002. Moreover, assuming current funding

Note: A more detailed analysis of the FY 2003 budget can be found in the Capital Improvements Plan appendix. Table 6-1 provides a brief glance at the FY 2003 - FY 2008 Capital Improvements and FY 2003 Capital budget.

Table 6-1:

FY 2003 – FY 2008 CIP at a Glance

Table CIP-1 shows the FY 2003 to 2008 CIP and FY 2008 Capital Budget.

Overview	Figure
Total Number of Projects	229
Number of On Going Projects	192
Number of New Projects	37
Total FY 2003 Planned Funding	\$881,428,000
Total FY 2003 Planned Expenditures	\$881,428,000
Total FY 2003 to FY 2008 Planned Funding	\$3,332,700,000
Total FY 2003 to FY 2008 Planned Expenditures	\$3,332,700,000
FY 2003 Appropriated Budget Authority Request	\$639,069,780
Total Number of Capital Funded Positions	455
FY 2003 Planned Debt Service	\$265,451,000
FY 2003 - FY 2008 Planned Debt Service	\$2,277,694,000
Percent of Total FY 2003 Capital Funding to Total FY 2003 General Fund Operating	23%

levels and no new capital projects, the District will exceed its debt per capita limit (measure of outstanding debt to average population) in FY 2005. To prevent this and generate District-wide cost savings, agencies (with the exception of D.C. Public Schools) were required to absorb an average 15.5 percent budget reduction within their Capital budget. The savings from the budget reduction will be used to fund any new or ongoing projects proposed in FY 2003. Agencies have the opportunity to reprioritize by identifying projects that are dormant, low priority and those that may be postponed or eliminated.

As part of the District's efforts toward this end, the Capital Improvements Program has initiated a comprehensive Capital Improvement Management Assessment. The assessment will study programs from a financial and programmatic focus. The expectation upon completion of the study is to have an effective and efficient working CIP that demands accountability and delivers results to the citizens of the District. Specifically, the assessment will examine procurement policies, identify inefficiencies, develop best practices, and offer recommendations for improved program management, project implementation and project execution.

Table 6-2 provides the District's FY 2003 – FY 2008 Capital Improvements Plan. Also shown are four charts identifying the scope of capital funding and expenditures. Figure 6-1 shows the percentage of FY 2003 – FY 2008 planned expenditures by major agency. Figure 6-2 shows FY 2003 to FY 2008 planned expenditures. Figure 6-3 shows FY 2003 to FY 2008 CIP planned funding. Figure 6-4 shows the Capital Program over ten years.

Appropriated Budget Authority Request

"The Appropriated Budget Authority" is the spending threshold approved by Congress for the District's Capital Improvements Program. Each year Congress grants the District spending authority to implement a citywide capital program. Based on projected revenue collection, the District is authorized to issue general obligation bonds to finance the capital program. In previous years, the District's explored alternative methods of financing projects such as short term agreements, master equipment lease, and pay-as-you-go financing.

The capital program is a multi-year plan that addresses the repair, replacement and improve-

Table 6-2
Capital Fund Proforma (\$000)

	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	Total FY 03 - FY 08
Sources								
Long-term GO Bonds	482,921	451,778	339,233	268,457	240,604	115,610	349	1,416,031
Intermediate-term GO Bonds	146,993	136,055	93,308	51,915	18,115	3,250	0	302,643
Total GO bonds	629,914	587,833	432,541	320,372	258,719	118,860	349	1,718,674
Rights of Way Fees	25,099	36,940	37,950	37,350	37,500	36,133	36,127	222,000
Paygo	0	0	0	0	0	0	0	0
Equipment Lease	6,450	9,885	3,200	0	0	0	0	13,085
Federal Grants	185,265	208,440	240,950	218,859	194,737	146,984	136,615	1,146,585
Highway Trust Fund	41,328	38,330	43,544	41,576	36,639	25,606	24,447	210,142
Other	0	0	11,102	11,112	0	0	0	22,214
Total Funding	888,056	881,428	769,287	629,269	527,595	327,583	197,538	3,332,700
Uses								
Office of Property Management	9,303	17,029	11,109	4,903	4,000	1,000	0	38,041
Office of the Chief Financial Officer	19,566	28,526	9,015	2,500	0	0	0	40,041
Office of Planning	0	1,650	2,000	0	0	0	0	3,650
Office of Personnel	4,800	5,000	5,000	0	0	0	0	10,000
Office on Zoning		350	0	0	0	0	0	350
Office of Emergency Management Agency	500	0	0	0	0	0	0	0
Com. on the Arts and Humanities	1,245	1,696	1,442	1,305	1,025	1,250	0	6,718
Office on Aging	6,199	8,255	0	0	0	0	0	8,255
D.C. Public Library	5,523	7,061	3,810	0	0	0	0	10,871
Consumer & Regulatory Affairs	2,250	2,750	2,750	0	0	0	0	5,500
Dept. of Housing and Community Dev.	15,969	16,921	5,897	2,500	2,500	0	0	27,818
Business Services & Econ. Dev.	8,600	8,600	0	0	0	0	0	8,600
Metropolitan Police Department	37,326	28,336	9,389	0	0	0	0	37,725
Fire and Emergency Medical Services	9,776	10,172	7,574	500	0	0	0	18,246
D.C. Department of Corrections	12,657	6,352	8,170	1,710	0	0	0	16,232
Office of the Chief Medical Examiner	6,655	0	0	0	0	0	0	0
D.C. Public Schools	169,263	222,111	168,406	172,626	148,722	21,115	0	732,980
University of the District of Columbia	6,826	6,905	6,171	0	0	0	0	13,076
Department of Parks and Recreation	47,065	30,638	30,859	14,363	13,581	5,066	0	94,507
Department of Health	9,872	8,599	12,070	2,729	2,000	2,000	0	27,398
Department of Human Services	14,517	13,257	6,345	1,376	1,051	329	349	22,707
Department of Transportation	271,310	286,851	325,594	297,785	268,876	208,723	197,189	1,585,018
WMATA	65,600	40,500	46,200	68,300	71,100	88,100	0	314,200
Department of Public Works	22,806	5,030	0	0	0	0	0	5,030
Department of Motor Vehicles	10,529	10,208	0	0	0	0	0	10,208
Office of Contracting and Procurement	2,000	1,500	0	0	0	0	0	1,500
Department of Mental Health	32,519	25,761	32,185	11,112	0	0	0	69,058
Office of the Chief Technology Officer	95,380	87,370	75,301	47,560	14,740	0	0	224,971
Total Expenditures	888,056	881,428	769,287	629,269	527,595	327,583	197,538	3,332,700
Ending Balance	0							

Figure 6-1:
FY 2003 to FY 2008 Planned Expenditures by Major Agency
 (Including Department of Transportation (DDOT) - Federal Highway Trust Fund)

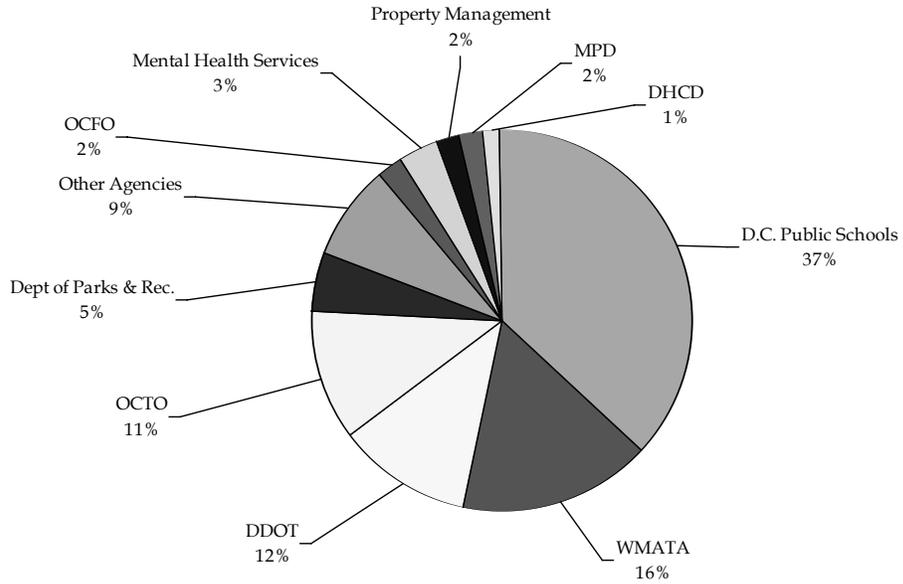


Figure 6-2:
FY 2003 to FY 2008 CIP Planned Expenditures
 (Including Department of Transportation (DDOT) - Federal Highway Trust Fund)
 (\$ thousands of dollars)

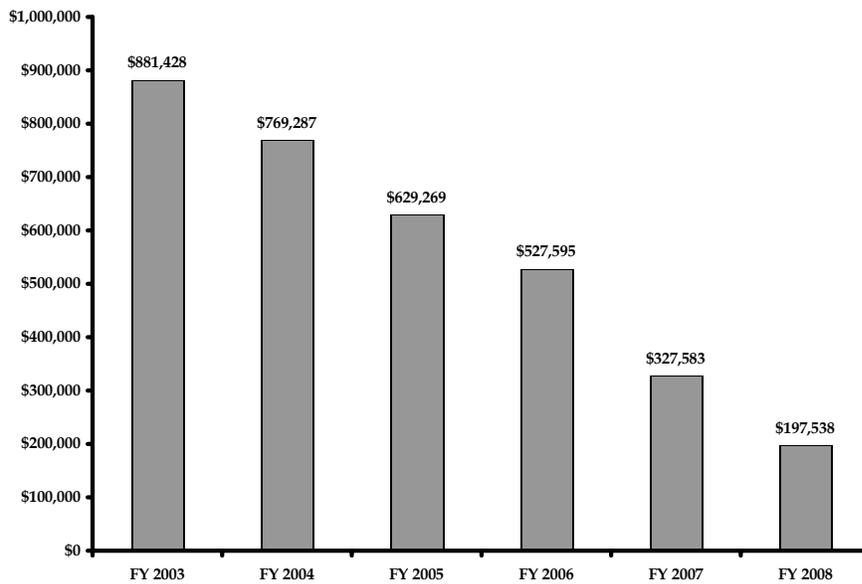


Figure 6-3:

FY 2003 to FY 2008 CIP Planned Funding

(Including Department of Transportation (DDOT) - Federal Highway Trust Fund)

(\$ thousands of dollars)

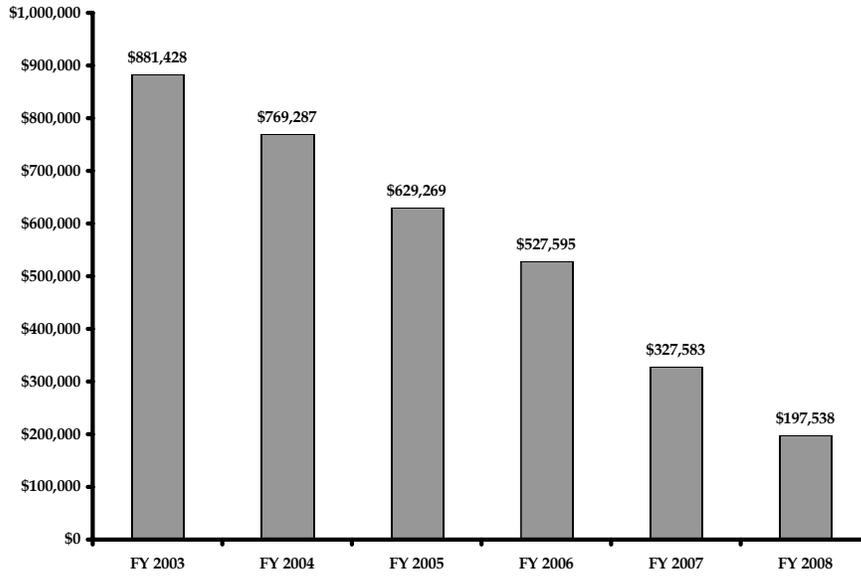


Figure 6-4

The Capital Program over a 10 Year Period

(\$ millions of dollars)

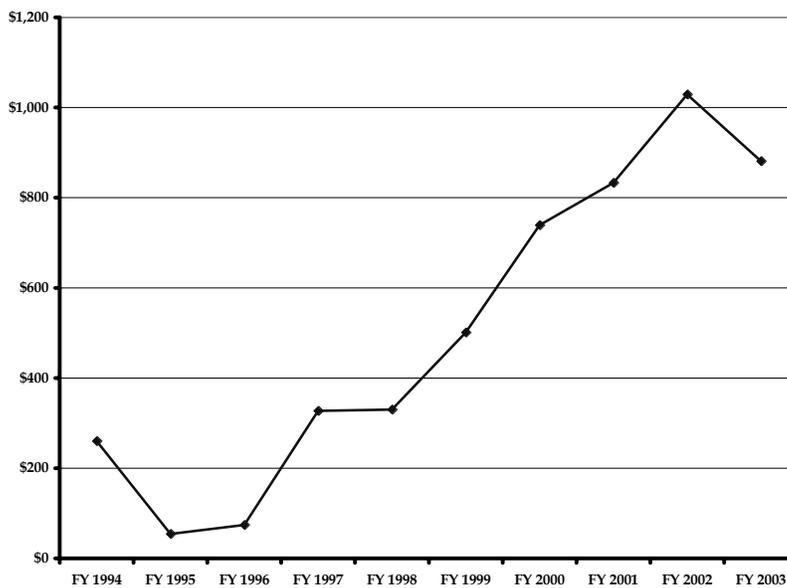


Table 6-3

Appropriated Budget Request

AG	Project	Sub Project	Project Name	A Local Funds Request	B Local Street Maintenance Fund	C Highway Trust Fund Request	D Federal Grants Fund Request	E=(A+B+C+D) Total Authority Funds Request
Office of Property Management								
AM0	AA2	37	D.C. Armory	-5,000,000	0	0	0	-5,000,000
AM0	AB2	37	GA Avenue Revitalization	800,000	0	0	0	800,000
AM0	GA2	22	D.C. Warehouse - Electrical Upgrade	960,000	0	0	0	960,000
AM0	GF2	19	D.C. Warehouse - Fire Suppression	480,000	0	0	0	480,000
AM0	GJ1	01	Asbestos Abatement @ Var District Bldgs	-525,000	0	0	0	-525,000
AM0	GN1	01	Condition Assessment of District Owned B	-159,080	0	0	0	-159,080
AM0	GR1	03	Renov. Old Juvenile Ct Bldg	-3,700,000	0	0	0	-3,700,000
AM0	GR9	01	Renovate Old Juvenile Court Building	-300,103	0	0	0	-300,103
AM0	GT1	05	Recorder of Deeds - Complete Modernization	160,000	0	0	0	160,000
AM0	GT1	07	Renovate Tivoli Theatre	600,000	0	0	0	600,000
AM0	GT1	08	DMV Facility	-1,100,000	0	0	0	-1,100,000
AM0	N14	01	Government Centers St Elizabeth Hospital	-506,000	0	0	0	-506,000
AM0	N14	05	Improve Property Mgt System (ITS)	-4,897,000	0	0	0	-4,897,000
AM0	N14	07	Park Road Police Substation	-500,000	0	0	0	-500,000
AM0	N14	08	Government Centers - New DOES/DHS facility	11,500,000	0	0	0	11,500,000
AM0	N14	12	Government Centers - Ancostia Gateway (FEMS)	2,500,000	0	0	0	2,500,000
AM0 Total				312,817	0	0	0	312,817
Office of the Chief Financial Officer								
AT0	AT2	29	Facility Consolidation - Site Acquisition	18,000,000	0	0	0	18,000,000
AT0	BF2	04	CAPPS	-7,408,000	0	0	0	-7,408,000
AT0	BF2	08	Fin. Con. Sys. Imp. - Budget System Module	6,365,000	0	0	0	6,365,000
AT0	CSP	05	DW (ARTI/OAO) Implementation - Infrastructure Improvements	7,350,000	0	0	0	7,350,000
AT0 Total				24,307,000	0	0	0	24,307,000
Office of Planning								
BDO	PLN	33	Public Planning Funds - Initial Project Dev. Funds	3,650,000	0	0	0	3,650,000
BDO Total				3,650,000	0	0	0	3,650,000
Office of Zoning								
BJ0	JA6	23	Former Council Chambers Build-Out	350,000	0	0	0	350,000
BJ0 Total				350,000	0	0	0	350,000
Commission on the Arts								
BX0	AH7	18	Public Arts Fund - Downtown Initiatives	165,000	0	0	0	165,000
BX0	AH7	22	Public Arts Fund - Mt. Vernon Sq.	276,691	0	0	0	276,691
BX0	AH7	23	Public Arts Fund - East of the River Projects	151,000	0	0	0	151,000
BX0	AH7	24	Public Arts Fund - Avalon Theatre	50,000	0	0	0	50,000
BX0	AH7	25	Public Arts Fund - Takoma Theatre	50,000	0	0	0	50,000
BX0 Total				692,691	0	0	0	692,691

Office on Aging

BY0	EA1	29	Ward 1 Senior Wellness Center	-1,000,000	0	0	0	-1,000,000
BY0	EA2	29	Ward 2 Senior Wellness Center	-1,000,000	0	0	0	-1,000,000
BY0 Total				-2,000,000	0	0	0	-2,000,000

DC Public Library

CE0	LA9	01	Asbestos Abatement @ Various Branch Library	-601,723	0	0	0	-601,723
CE0	LB2	02	Rehabilitation of Elevators @ Various Branch	-1,500,000	0	0	0	-1,500,000
CE0	MLK	37	Martin Luther King Memorial Library	-2,500,000	0	0	0	-2,500,000
CE0 Total				-4,601,723	0	0	0	-4,601,723

Department of Housing and Community Development

DB0	033	64	Ft Lincoln Utility	-2,500,000	0	0	0	-2,500,000
DB0	040	01	Affordable Housing	-1,500,000	0	0	0	-1,500,000
DB0	040	RT	Affordable Housing	-7,676,000	0	0	0	-7,676,000
DB0	040	05	Affordable Housing - Lincoln Theatre	100,000	0	0	0	100,000
DB0	EB2	02	Neigh. Revitalization-Columbia Heights	-3,000,000	0	0	0	-3,000,000
DB0 Total				0	0	0	0	-14,576,000

Metropolitan Police Department

FA0	ITI	01	Information Technology Initiative	-1,762,624	0	0	0	-1,762,624
FA0	P31	04	Gen Imprv Rehab Initiative MPD	-2,398,158	0	0	0	-2,398,158
FA0	PSP	02	Property Streamlining - Fleet Facility	-2,980,000	0	0	0	-2,980,000
FA0	PSP	04	Property Streamlining - Sod Facility	-4,000,000	0	0	0	-4,000,000
FA0 Total				-11,140,782	0	0	0	-11,140,782

Fire and Emergency Medical Services

FBO	F27	06	Underground Fuel Storage Tank Removal	-57,707	0	0	0	-57,707
FBO	F34	01	Communications Systems Upgrade & Replacement	4,000,000	0	0	0	4,000,000
FBO	LC7	37	Engine 25 - Complete Renovation/Modernization	1,741,883	0	0	0	1,741,883
FBO	LD1	37	Engine 28 - Complete Renovation/Modernization	1,518,145	0	0	0	1,518,145
FBO	LE1	22	Communications - Electrical Systems	-1,475,000	0	0	0	-1,475,000
FBO	LE1	36	Communications - Structural Work	-525,000	0	0	0	-525,000
FBO Total				5,202,321	0	0	0	5,202,321

Department of Corrections

FL0	CR0	02	General Renovation of Cell Doors & Motors	-3,000,000	0	0	0	-3,000,000
FL0	CR0	04	General Renovation Upgrade Central Security Comd Ct	-400,000	0	0	0	-400,000
FL0	MA2	20	Renovations at CDF - Emergency Power System Upgrades	947,000	0	0	0	947,000
FL0	MA2	23	Renovations at CDF - Staff and Visitors Entrance Reconfiguration	1,000,000	0	0	0	1,000,000
FL0	MA2	25	Renovations at CDF - Elevator Replacement	1,184,000	0	0	0	1,184,000
FL0 Total				-269,000	0	0	0	-269,000

DC Courts

FNO	B29	01	Central Recording System	-1,098,763	0	0	0	-1,098,763
FNO	B29	01	Central Recording System	-185,499	0	0	0	-185,499
FNO	B29	03	Central Recording System	-2,333,000	0	0	0	-2,333,000

FN0	B31	01	General Improvements Varios D.C. Court Building	-649,744	0	0	0	-649,744
FN0	MA1	37	Rehabilitation of Building 25 DCGH Camp	-2,337,000	0	0	0	-2,337,000
FN0 Total				-6,604,006	0	0	0	-6,604,006

S

Office of the Chief Medical Examiner

FX0	AA3	37		-68,500,000	0	0	0	-68,500,000
FX0 Total				-68,500,000	0	0	0	-68,500,000

District of Columbia Public Schools

GA0	NB2	37	Bell Lincoln High	7,800,000	0	0	0	7,800,000
GA0	NJ8	37	McKinley Technical High	6,302,000	0	0	0	6,302,000
GA0	NL4	37	Patterson Elementary	9,270,000	0	0	0	9,270,000
GA0	NR8	37	Kelly Miller Middle	14,494,000	0	0	0	14,494,000
GA0	SG3	07	Maint. Improvements - Emergency Projects	784,000	0	0	0	784,000
GA0 Total				38,650,000	0	0	0	38,650,000

University of the District of Columbia

GFO	PB1	37	Vocational Education Skills Training Ctr.	800,000	0	0	0	800,000
GFO	U08	01	UDC Van Ness II - U08 Phase D	-223,349	0	0	0	-223,349
GFO	U08	10	Renovate Academic Laboratory	-3,922,233	0	0	0	-3,922,233
GFO	U25	01	Architectural Barrier Removal Various Location UD	-409,226	0	0	0	-409,226
GFO	U67	01	Roof Replacement/Water Damage Repair UDC Garage	-51,418	0	0	0	-51,418
GFO	UB0	07	Elevator And Control System Replacement	-1,000,000	0	0	0	-1,000,000
GFO	UM0	01	Renovate Water Heating System UDC	-945,092	0	0	0	-945,092
GFO	UM0	02	Physical Plant Chiller/Heating Sys UDC	-400,000	0	0	0	-400,000
GFO Total				-6,151,318	0	0	0	-6,151,318

Department of Parks and Recreation

HA0	QA3	38	Riggs/Lasalle Recreation Center	4,803,000	0	0	0	4,803,000
HA0	QA4	38	Lamond Recreation Center	4,432,000	0	0	0	4,432,000
HA0	QB3	38	Roper / Deanwood Recreation Center	5,400,000	0	0	0	5,400,000
HA0	QB5	37	Hillcrest Recreation Center	2,558,000	0	0	0	2,558,000
HA0	RA1	08	General Improvement Playcourt/Ballfields	-43,003	0	0	0	-43,003
HA0	RA1	16	Chevy Chase Recreation Rehabilitation	-69,508	0	0	0	-69,508
HA0	RA1	TL	Southeast Tennis & Learning Center	-5,057	0	0	0	-5,057
HA0	RE0	10	Expansion of Hillcresst Center	-1,000,000	0	0	0	-1,000,000
HA0	RE0	12	Ft Stanton	-2,300,000	0	0	0	-2,300,000
HA0	RE0	14	Joe Cole Recreation Center	-1,324,150	0	0	0	-1,324,150
HA0	RE0	19	Anacostia Recreation Center	-1,297,840	0	0	0	-1,297,840
HA0	RG0	02	Districtwide Property Improvements	-1,200,000	0	0	0	-1,200,000
HA0	RG0	06	Pool Replacements	-2,000,000	0	0	0	-2,000,000
HA0	RG0	10	Infrastructure Improvements	-600,000	0	0	0	-600,000
HA0	RG0	11	General Improvements	-120,000	0	0	0	-120,000
HA0	RR0	07	Renovation of Ball Fields and Lighting	-2,000,000	0	0	0	-2,000,000
HA0	RR0	15	Park Lighting	-5,800,000	0	0	0	-5,800,000
HA0	RR0	19	Watkins Recreation Center	-299,340	0	0	0	-299,340
HA0 Total				-865,898	0	0	0	-865,898

Department of Health

HC0	CAC	37	Gayle School - Child Advocacy Center Modernization	7,298,000	0	0	0	7,298,000
HC0	D02	01	Elevator Renovation	-400,000	0	0	0	-400,000
HC0	D03	01	Facility Renovat Step-Down Telemetry UN	-13,000	0	0	0	-13,000
HC0	D03	01	Facility Renovation Telemetry	-300,000	0	0	0	-300,000
HC0	D04	01	Electrical Modernization	-300,000	0	0	0	-300,000
HC0	D06	01	New Facility Construction Anacostia	-1,198,000	0	0	0	-1,198,000
HC0	D07	01	Mechanical Renovations	-312,000	0	0	0	-312,000
HC0	D20	01	Roof Replacement	-750,000	0	0	0	-750,000
HC0	D26	01	Boiler Plant Renovations	-1,500,000	0	0	0	-1,500,000
HC0	D31	01	Tax System	-1,800,000	0	0	0	-1,800,000
HC0	HC4	01	Public Health Improvement	-10,000,000	0	0	0	-10,000,000
HC0	HY5	02	Renovate DC Morgue	-154,789	0	0	0	-154,789
HC0	HY5	04	Renovate Detoxication Clinic @ D.C. General	-3,010,741	0	0	0	-3,010,741
HC0	JB2	37	JB Johnson Facility - Modernization/Renovations	2,600,000	0	0	0	2,600,000
HC0	ZA1	45	Information Technology Initiative - HIPAA Consortium	25,000,000	0	0	0	25,000,000
HC0 Total				15,159,470	0	0	0	15,159,470

Department of Human Services

JA0	HZ1	01	General Renovate Unit 6, Oak Hill Youth Center	-13,227,451	0	0	0	-13,227,451
JA0	SB3	07	Bundy School Upgrade - Ceiling	500,000	0	0	0	500,000
JA0	SB3	10	Bundy School Upgrade - Life Saftey Code	500,000	0	0	0	500,000
JA0	SB3	11	Bundy School Upgrade - ADA Compliance	500,000	0	0	0	500,000
JA0	SB6	17	CCNV - Plumbing Fixtures	900,000	0	0	0	900,000
JA0	SC2	29	Crummell School	3,300,000	0	0	0	3,300,000
JA0	SF5	29	Randall School	2,230,000	0	0	0	2,230,000
JA0	SG1	27	Information Technolgy - Replc of Automated Determination Sys (ACEDS)	5,515,000	0	0	0	5,515,000
JA0	SG2	27	Information Technology - Client eligibility Determination Sys(ACEDS)	1,062,000	0	0	0	1,062,000
JA0 Total				1,279,549	0	0	0	1,279,549

Department of Transportation

KA0	AD2	01	FY 02 Streetlight Maintenance and Replacement	0	-700,000	0	0	-700,000
KA0	AD2	02	FY 02 Public Safety Traffic Signal Improvements	0	-650,000	0	0	-650,000
KA0	AD3	01	FY 03 Streetlight Series Circuit Conversion	0	8,000,000	0	0	8,000,000
KA0	AD3	02	FY 03 Citywide Streetlight Upgrade	0	3,850,000	0	0	3,850,000
KA0	AD3	03	FY 03 Streetlight & Traffic Pole Painting	0	5,900,000	0	0	5,900,000
KA0	AD3	04	FY 03 Streetlight Replacement Contract	0	3,310,775	0	0	3,310,775
KA0	AD3	05	FY 03 Streetlight Maintenance	0	18,200,000	0	0	18,200,000
KA0	CA2	01	FY 02 1st. CW Sidewalk/Curb & Alley Improvements	0	-500,000	0	0	-500,000
KA0	CA2	02	FY 02 2nd. CW Sidewalk/Curb & Alley Improvements	0	-500,000	0	0	-500,000
KA0	CA2	03	FY 02 3rd. CW Sidewalk/Curb & Alley Improvements	0	-500,000	0	0	-500,000
KA0	CA2	04	FY 02 4th. CW Sidewalk/Curb & Alley Improvements	0	-500,000	0	0	-500,000
KA0	CA3	01	FY 03 New/Repair Curbs, Sidewalks & Alleys	0	6,000,000	0	0	6,000,000
KA0	CA3	02	FY 03 New/Repair Curbs, Sidewalks & Alleys	0	6,000,000	0	0	6,000,000
KA0	CA3	03	FY 03 New/Repair Curbs, Sidewalks & Alleys	0	6,000,000	0	0	6,000,000
KA0	CA3	04	FY 03 New/Repair Curbs, Sidewalks & Alleys	0	6,000,000	0	0	6,000,000
KA0	CA3	05	FY 03 Rehabilitation Scoping & Development	0	1,200,000	0	0	1,200,000

KA0	CA3	06	FY 03 2nd. Historic Alley Rehabilitation	0	5,500,000	0	0	5,500,000
KA0	CA3	07	FY 03 3rd. Historic Alley Rehabilitation	0	5,500,000	0	0	5,500,000
KA0	CE2	01	FY 02 Pavement Markings & Traffic Calming	0	-300,000	0	0	-300,000
KA0	CE2	02	FY 02 CW Slurry Seal & Pavement Res. (In-Hse)	0	-300,000	0	0	-300,000
KA0	CE2	03	FY 02 Street Repair Equipment & Technology	0	-500,000	0	0	-500,000
KA0	CE3	01	Pavement Marking & Traffic Calming	0	6,000,000	0	0	6,000,000
KA0	CE3	02	Street Maintenance Equipment/Technology	0	10,000,000	0	0	10,000,000
KA0	CG3	01	FY 03 1st. Tree Trimming	0	3,750,000	0	0	3,750,000
KA0	CG3	02	FY 03 2nd. Tree Trimming	0	3,750,000	0	0	3,750,000
KA0	CG3	03	FY 03 3rd. Tree Trimming	0	3,750,000	0	0	3,750,000
KA0	CG3	04	FY 03 4th. Tree Trimming	0	3,750,000	0	0	3,750,000
KA0	CG3	05	FY 03 1st. Dead & Hazardous Tree Removal	0	2,205,330	0	0	2,205,330
KA0	CG3	06	FY 03 2nd. Dead & Hazardous Tree Removal	0	2,205,330	0	0	2,205,330
KA0	CG3	07	FY 03 Elm Injection with Alamo	0	275,000	0	0	275,000
KA0	CG3	08	FY 03 1st. Tree Planting	0	4,000,000	0	0	4,000,000
KA0	CG3	09	FY 03 2nd. Tree Planting	0	2,520,000	0	0	2,520,000
KA0	CG3	10	FY 03 3rd. Tree Planting	0	2,520,000	0	0	2,520,000
KA0	CK2	01	FY 02 Advanced Design, Contract Dev. & Closeout	0	-750,000	0	0	-750,000
KA0	CK3	01	Advances Design & Project Development	0	6,000,000	0	0	6,000,000
KA0	CKL	07	Roadway Reconstruction		-825,954	0	0	-825,954
KA0	CKL	08	Roadway Reconstruction		-2,240,000	0	0	-2,240,000
KA0	CKL	22	Fort Lincoln Streetscape		-3,000,000	0	0	-3,000,000
KA0	CKL	R3	Mt Pleasant Retaining Wall		-5,000	0	0	-5,000
KA0	ED2	01	Economic Development Initiatives	0	-800,000	0	0	-800,000
KA0	ED3	01	Roadway Reconstruction	0	1,546,250	0	0	1,546,250
KA0	ED3	02	Roadway Improvements Hope VI	0	7,231,250	0	0	7,231,250
KA0	ED3	03	"M" SE Streetscape Improvements	0	3,047,500	0	0	3,047,500
KA0	ED3	04	Local Parking Studies	0	2,110,000	0	0	2,110,000
KA0	ED3	05	Make a Diff. Walk Commemorative Pavers CBD	0	841,250	0	0	841,250
KA0	ED3	06	Local Street Traffic Studies	0	2,910,000	0	0	2,910,000
KA0	ED3	07	Marshall Heights Streetscape Improvements	0	3,110,000	0	0	3,110,000
KA0	ED3	08	Neighborhood Streetscape Improvements	0	12,733,462	0	0	12,733,462
KA0	EDL	01	Neighborhood Streetscape Initiatives	0	-3,021,040	0	0	-3,021,040
KA0	EDL	01	Neighborhood Streetscape		-3,459,040	0	0	-3,459,040
KA0	SR3	01	Local Reconstruction, Resurfacing & Upgrading	0	4,225,457	0	0	4,225,457
KA0	SR3	02	Local Reconstruction, Resurfacing & Upgrading	0	1,916,207	0	0	1,916,207
KA0	SR3	03	Local Reconstruction, Resurfacing & Upgrading	0	2,833,246	0	0	2,833,246
KA0	SR3	04	Local Pavement Restoration	0	3,398,131	0	0	3,398,131
KA0	SR3	05	Local Reconstruction, Resurfacing & Upgrading	0	4,326,480	0	0	4,326,480
KA0	SR3	06	Local Reconstruction, Resurfacing & Upgrading	0	4,456,900	0	0	4,456,900
KA0	SR3	07	Local Reconstruction, Resurfacing & Upgrading	0	3,895,010	0	0	3,895,010
KA0	SR3	08	Local Pavement Restoration	0	3,638,934	0	0	3,638,934
KA0	SR3	09	Local Reconstruction, Resurfacing & Upgrading	0	1,777,303	0	0	1,777,303
KA0	SR3	10	Local Reconstruction, Resurfacing & Upgrading	0	4,351,249	0	0	4,351,249
KA0	SR3	11	Local Pavement Restoration	0	6,192,411	0	0	6,192,411
KA0	SR3	12	Local Reconstruction, Resurfacing & Upgrading	0	2,208,903	0	0	2,208,903
KA0	SR3	13	Local Reconstruction, Resurfacing & Upgrading	0	3,026,475	0	0	3,026,475
KA0	SR3	14	Local Pavement Restoration	0	2,576,048	0	0	2,576,048
KA0	SR3	15	Local Pavement Restoration	0	5,602,653	0	0	5,602,653

KA0	SR3	16	Local Pavement Restoration	0	7,858,724	0	0	7,858,724
KA0	AD0	05	FY 2003 Street Light System Upgrade	0	0	360,000	1,440,000	1,800,000
KA0	AD0	05	FY 2003 Street Light System Upgrade	0	0	459,000	1,440,000	1,899,000
KA0	AD0	05	FY 2003 Street Light System Upgrade	0	0	2,400,000	9,600,000	12,000,000
KA0	AD0	06	FY 2003 Street Light Series Circuit Conversion	0	0	240,000	960,000	1,200,000
KA0	AD0	06	FY 2003 Street Light Series Circuit Conversion	0	0	306,000	960,000	1,266,000
KA0	AD0	06	FY 2003 Street Light Series Circuit Conversion	0	0	1,600,000	6,400,000	8,000,000
KA0	AF0	12	Public Space Enhancements - Vest Pocket Park Improvements	0	0	107,500	320,000	427,500
KA0	AF0	12	Public Space Enhancements - Vest Pocket Park Improvements	0	0	114,000	192,000	306,000
KA0	AF0	12	Public Space Enhancements - Vest Pocket Park Improvements	0	0	352,000	1,408,000	1,760,000
KA0	AF0	13	Traffic Congestion Mitigation - Citywide	0	0	910,000	3,200,000	4,110,000
KA0	AF0	14	FY 2003 Professional Capacity Building Strategy	0	0	206,250	220,000	426,250
KA0	AF0	15	Disadvantaged Business Enterprise Program	0	0	0	540,000	540,000
KA0	CB0	16	Traffic Safety Studies	0	0	3,350,000	11,200,000	14,550,000
KA0	CB0	17	Traffic Calming Measures	0	0	115,000	240,000	355,000
KA0	CB0	17	Traffic Calming Measures	0	0	74,700	80,300	155,000
KA0	CB0	17	Traffic Calming Measures	0	0	506,000	2,024,000	2,530,000
KA0	CB0	18	Fire Station Safety Project	0	0	195,000	560,000	755,000
KA0	CB0	18	Fire Station Safety Project	0	0	37,200	40,300	77,500
KA0	CB0	18	Fire Station Safety Project	0	0	770,000	3,080,000	3,850,000
KA0	CB0	19	Continuous Shoulder Rumble Strips Interstate Frwy Sys.	0	0	75,000	80,000	155,000
KA0	CB0	19	Continuous Shoulder Rumble Strips Interstate Frwy Sys.	0	0	75,000	80,000	155,000
KA0	CB0	19	Continuous Shoulder Rumble Strips Interstate Frwy Sys.	0	0	132,000	528,000	660,000
KA0	CB0	21	Roadway Safety Training Certification	0	0	675,000	720,000	1,395,000
KA0	CB0	22	Update D.C. Work Zone Control Manual	0	0	91,250	200,000	291,250
KA0	CD0	14	Key Bridge Over Potomac River (Bridge No. 7)	0	0	206,250	660,000	866,250
KA0	CD0	14	Key Bridge Over Potomac River (Bridge No. 7)	0	0	450,000	480,000	930,000
KA0	CD0	14	Key Bridge Over Potomac River (Bridge No. 7)	0	0	880,000	3,520,000	4,400,000
KA0	CD0	15	Repainting of Chain Bridge Over Potomac River (Bridge No.1)	0	0	56,250	60,000	116,250
KA0	CD0	15	Repainting of Chain Bridge Over Potomac River (Bridge No.1)	0	0	375,000	400,000	775,000
KA0	CD0	15	Repainting of Chain Bridge Over Potomac River (Bridge No.1)	0	0	770,000	3,080,000	3,850,000
KA0	CD0	16	Demolition of Abandoned RR Br Ov Kenil Av @ PEPCO Plant	0	0	225,000	680,000	905,000
KA0	CD0	16	Demolition of Abandoned RR Br Ov Kenil Av @ PEPCO Plant	0	0	450,000	480,000	930,000
KA0	CD0	16	Demo. of Abandoned RR Br Ov Kenil Av @ Pepco Plt (Bridge No. 506)	0	0	880,000	3,520,000	4,400,000
KA0	CD0	17	Kenilworth Avenue, N.E., Lane Place to DC/MD Line	0	0	292,500	840,000	1,132,500
KA0	CD0	17	Kenilworth Avenue, N.E., Lane Place to DC/MD Line	0	0	1,080,000	1,152,000	2,232,000
KA0	CD0	17	Kenilworth Avenue, N.E., Lane Place to DC/MD Line	0	0	2,112,000	8,448,000	10,560,000
KA0	CG0	03	FY 2003 Corridor Tree Improvement Plan	0	0	15,000	16,000	31,000
KA0	CG0	03	FY 2003 Corridor Tree Improvement Plan	0	0	15,000	16,000	31,000
KA0	CG0	03	FY 2003 Corridor Tree Improvement Plan	0	0	22,000	88,000	110,000
KA0	CG0	04	FY 2003 Corridor Tree Improvement Plan	0	0	15,000	16,000	31,000
KA0	CG0	04	FY 2003 Corridor Tree Improvement Plan	0	0	15,000	16,000	31,000
KA0	CG0	04	FY 2003 Corridor Tree Improvement Plan	0	0	22,000	88,000	110,000

KA0	CG0	05	FY 2003 Corridor Tree Improvement Plan	0	0	15,000	16,000	31,000
KA0	CG0	05	FY 2003 Corridor Tree Improvement Plan	0	0	15,000	16,000	31,000
KA0	CG0	05	FY 2003 Corridor Tree Improvement Plan	0	0	22,000	88,000	110,000
KA0	CG0	06	FY 2003 Corridor Tree Improvement Plan	0	0	15,000	16,000	31,000
KA0	CG0	06	FY 2003 Corridor Tree Improvement Plan	0	0	15,000	16,000	31,000
KA0	CG0	06	FY 2003 Corridor Tree Improvement Plan	0	0	22,000	88,000	110,000
KA0	CIO	10	FY 2003 Hot Thermoplastic Pavement Marking Contr.	0	0	11,000	20,000	31,000
KA0	CIO	10	FY 2003 Hot Thermoplastic Pavement Marking Contr.	0	0	22,000	40,000	62,000
KA0	CIO	10	FY 2003 Hot Thermoplastic Pavement Marking Contr.	0	0	0	440,000	440,000
KA0	CIO	11	FY 2003 Corridor Signing	0	0	27,500	50,000	77,500
KA0	CIO	11	FY 2003 Corridor Signing	0	0	0	300,000	300,000
KA0	CIO	12	Integrated Traffic Management System (ITMS) NHS	0	0	632,500	3,450,000	4,082,500
KA0	CIO	12	Integrated Traffic Management System (ITMS) NHS	0	0	0	23,000,000	23,000,000
KA0	CIO	13	Integrated Traffic Management System (ITMS) STP	0	0	2,200,000	12,000,000	14,200,000
KA0	CIO	13	Integrated Traffic Management System (ITMS) STP	0	0	0	80,000,000	80,000,000
KA0	CIO	14	Traffic Signal Maintenance Contract (STP)	0	0	645,457	3,520,674	4,166,131
KA0	CIO	14	Traffic Signal Maintenance Contract (STP)	0	0	0	23,471,160	23,471,160
KA0	CIO	15	Traffic Signal Maintenance Contract (NHS)	0	0	161,365	880,170	1,041,535
KA0	CIO	15	Traffic Signal Maintenance Contract (NHS)	0	0	0	5,867,790	5,867,790
KA0	CK0	14	Recon of 4th Street, S.W. bet. Eye & M Sts (Waterside Mall)0	0	0	255,000	800,000	1,055,000
KA0	CK0	14	Recon of 4th Street, S.W. bet. Eye & M Sts (Waterside Mall)0	0	0	213,750	360,000	573,750
KA0	CK0	14	Recon of 4th Street, S.W. bet. Eye & M Sts (Waterside Mall)0	0	0	660,000	2,640,000	3,300,000
KA0	CK0	15	FY 2003 Wheelchair/Bicycle Ramps Wards 1 and 2	0	0	15,000	16,000	31,000
KA0	CK0	15	FY 2003 Wheelchair/Bicycle Ramps Wards 1 and 2	0	0	15,000	16,000	31,000
KA0	CK0	15	FY 2003 Wheelchair/Bicycle Ramps Wards 1 and 2	0	0	22,000	88,000	110,000
KA0	CK0	16	FY 2003 Wheelchair/Bicycle Ramps Wards 3 and 4	0	0	15,000	16,000	31,000
KA0	CK0	16	FY 2003 Wheelchair/Bicycle Ramps Wards 3 and 4	0	0	15,000	16,000	31,000
KA0	CK0	16	FY 2003 Wheelchair/Bicycle Ramps Wards 3 and 4	0	0	22,000	88,000	110,000
KA0	CK0	17	FY 2003 Wheelchair/Bicycle Ramps Wards 5 and 6	0	0	15,000	16,000	31,000
KA0	CK0	17	FY 2003 Wheelchair/Bicycle Ramps Wards 5 and 6	0	0	15,000	16,000	31,000
KA0	CK0	17	FY 2003 Wheelchair/Bicycle Ramps Wards 5 and 6	0	0	22,000	88,000	110,000
KA0	CK0	18	FY 2003 Wheelchair/Bicycle Ramps Wards 7 and 8	0	0	15,000	16,000	31,000
KA0	CK0	18	FY 2003 Wheelchair/Bicycle Ramps Wards 7 and 8	0	0	15,000	16,000	31,000
KA0	CK0	18	FY 2003 Wheelchair/Bicycle Ramps Wards 7 and 8	0	0	22,000	88,000	110,000
KA0	CM0	16	Bicycle Racks on Metrobus	0	0	140,000	560,000	700,000
KA0	CM0	17	FY 2004 Integrated Rideshare	0	0	0	392,997	392,997
KA0	CM0	18	FY 2004 Telecommute Project	0	0	52,279	257,983	310,261
KA0	CM0	19	FY 2004 Commuter Operations Center	0	0	0	1,145,012	1,145,012
KA0	CM0	20	FY 2004 Employer Outreach	0	0	0	722,126	722,126
KA0	CM0	21	FY 2004 Guaranteed Ride Home	0	0	0	1,239,937	1,239,937
KA0	CM0	22	Mass Marketing Campaign	0	0	0	471,000	471,000
KA0	ED0	04	Mt. Vernon Triangle Streetscape Improvements	0	0	215,000	640,000	855,000
KA0	ED0	04	Mt. Vernon Triangle Streetscape Improvements	0	0	212,288	361,462	573,750
KA0	ED0	04	Mt. Vernon Triangle Streetscape Improvements	0	0	660,000	2,640,000	3,300,000
KA0	ED0	05	H Street, N.E., Streetscape Improvements	0	0	375,000	400,000	775,000
KA0	ED0	05	H Street, N.E. Streetscape Improvements	0	0	283,050	481,950	765,000
KA0	ED0	05	H Street, N.E. Streetscape Improvements	0	0	880,000	3,520,000	4,400,000
KA0	PM0	13	FY 2003 State Planning and Research Program	0	0	3,053,923	12,215,690	15,269,613
KA0	PM0	14	FY 2003 Research Development and Technology	0	0	950,000	3,800,000	4,750,000
KA0	PM0	15	FY 2004 and Outyears Metropolitan Planning	0	0	1,777,614	7,110,453	8,888,067

KA0	SRO	01	FY 03 FA Reconst/Resurfacing/Upgrading Wd 1	0	0	130,866	410,566	541,432
KA0	SRO	01	FY 03 FA Reconst/Resurfacing/Upgrading Wd 1	0	0	279,352	475,652	755,004
KA0	SRO	01	FY 03 FA Reconst/Resurfacing/Upgrading Wd 1	0	0	828,924	3,316,099	4,145,023
KA0	SRO	02	FY 03 FA Reconst/Resurfacing/Upgrading Wd 2 East	0	0	126,720	397,556	524,276
KA0	SRO	02	FY 03 FA Reconst/Resurfacing/Upgrading Wd 2 East	0	0	270,500	460,580	731,080
KA0	SRO	02	FY 03 FA Reconst/Resurfacing/Upgrading Wd 2 East	0	0	802,752	3,211,012	4,013,764
KA0	SRO	03	FY 03 FA Reconst/Resurfacing/Upgrading Wd 2 West	0	0	125,266	392,990	518,256
KA0	SRO	03	FY 03 FA Reconst/Resurfacing/Upgrading Wd 2 West	0	0	247,395	455,292	702,687
KA0	SRO	03	FY 03 FA Reconst/Resurfacing/Upgrading Wd 2 West	0	0	793,539	3,174,152	3,967,691
KA0	SRO	04	FY 03 FA Reconst/Resurfacing/Upgrading Wds 1&2	0	0	62,410	195,795	258,205
KA0	SRO	04	FY 03 FA Reconst/Resurfacing/Upgrading Wds 1&2	0	0	133,220	226,836	360,056
KA0	SRO	04	FY 03 FA Reconst/Resurfacing/Upgrading Wds 1&2	0	0	395,355	1,581,423	1,976,778
KA0	SRO	05	FY 03 FA Reconst/Resurfacing/Upgrd. Wds 1 &2 NHS	0	0	12,230	38,366	50,596
KA0	SRO	05	FY 03 FA Reconst/Resurfacing/Upgrd. Wds 1 &2 NHS	0	0	26,106	44,451	70,557
KA0	SRO	05	FY 03 FA Reconst/Resurfacing/Upgrd. Wds 1 &2 NHS	0	0	77,472	309,891	387,363
KA0	SRO	06	FY 03 FA Reconst/Resurfacing/Upgrading -Wd 3 East	0	0	90,988	285,450	376,438
KA0	SRO	06	FY 03 FA Reconst/Resurfacing/Upgrading -Wd 3 East	0	0	104,987	419,743	524,730
KA0	SRO	06	FY 03 FA Reconst/Resurfacing/Upgrading -Wd 3 East	0	0	576,392	2,305,564	2,881,956
KA0	SRO	07	FY 03 FA Reconst/Resurfacing/Upgrading -Wd 3 West	0	0	66,096	207,360	273,456
KA0	SRO	07	FY 03 FA Reconst/Resurfacing/Upgrading -Wd 3 West	0	0	141,091	240,232	381,323
KA0	SRO	07	FY 03 FA Reconst/Resurfacing/Upgrading -Wd 3 West	0	0	418,707	1,674,831	2,093,538
KA0	SRO	08	FY03 FA Reconst/Resurf/Upgrading -Wd 3 West NHS	0	0	25,692	80,602	106,294
KA0	SRO	08	FY03 FA Reconst/Resurf/Upgrading -Wd 3 West NHS	0	0	54,843	93,380	148,223
KA0	SRO	08	FY03 FA Reconst/Resurf/Upgrading -Wd 3 West NHS	0	0	162,755	651,016	813,771
KA0	SRO	09	FY 03 FA Reconst/Resurfacing/Upgrd.-Ward 4	0	0	72,162	226,386	298,548
KA0	SRO	09	FY 03 FA Reconst/Resurfacing/Upgrd.-Ward 4	0	0	154,036	262,276	416,312
KA0	SRO	09	FY 03 FA Reconst/Resurfacing/Upgrd.-Ward 4	0	0	570,527	2,282,104	2,852,631
KA0	SRO	10	FY 03 FA Reconst/Resurfacing/Upgrd.-Wd 4 NHS	0	0	36,404	114,206	150,610
KA0	SRO	10	FY 03 FA Reconst/Resurfacing/Upgrd.-Wd 4 NHS	0	0	77,707	132,312	210,019
KA0	SRO	10	FY 03 FA Reconst/Resurfacing/Upgrd.-Wd 4 NHS	0	0	230,607	922,431	1,153,038
KA0	SRO	11	FY 03 FA Reconst/Resurfacing/Upgrd.-Wds 3&4	0	0	24,878	78,046	102,924
KA0	SRO	11	FY 03 FA Reconst/Resurfacing/Upgrd.-Wds 3&4	0	0	53,105	290,419	343,524
KA0	SRO	11	FY 03 FA Reconst/Resurfacing/Upgrd.-Wds 3&4	0	0	157,595	630,372	787,967
KA0	SRO	12	FY 03 FA Reconst/Resurfacing/Upgrd.-Wds 3&4 NHS	0	0	3,448	10,815	14,263
KA0	SRO	12	FY 03 FA Reconst/Resurfacing/Upgrd.-Wds 3&4 NHS	0	0	7,359	12,530	19,889
KA0	SRO	12	FY 03 FA Reconst/Resurfacing/Upgrd.-Wds 3&4 NHS	0	0	21,838	87,354	109,192
KA0	SRO	13	FY 03 FA Reconst/Resurfacing/Upgrd.-Wd 5 NHS	0	0	32,694	102,572	135,266
KA0	SRO	13	FY 03 FA Reconst/Resurfacing/Upgrd.-Wd 5 NHS	0	0	69,815	118,871	188,686
KA0	SRO	13	FY 03 FA Reconst/Resurfacing/Upgrd.-Wd 5 NHS	0	0	207,115	828,459	1,035,574
KA0	SRO	14	FY 03 FA Reconst/Resurfacing/Upgrd.-Wd 5	0	0	160,344	503,040	663,384
KA0	SRO	14	FY 03 FA Reconst/Resurfacing/Upgrd.-Wd 5	0	0	342,268	582,780	925,048
KA0	SRO	14	FY 03 FA Reconst/Resurfacing/Upgrd.-Wd 5	0	0	1,015,740	4,062,963	5,078,703
KA0	SRO	15	FY03 Reconst/Resurf/Upgd/Boundary Sts NHS Wd 6	0	0	70,298	220,544	290,842
KA0	SRO	15	FY03 Reconst/Resurf/Upgd/Boundary Sts NHS Wd 6	0	0	139,868	238,155	378,023
KA0	SRO	15	FY03 Reconst/Resurf/Upgd/Boundary Sts NHS Wd 6	0	0	445,327	1,781,304	2,226,631
KA0	SRO	16	FY03 Reconst/Resurf/Upgd/Boundary Sts Wd 6	0	0	100,624	315,680	416,304
KA0	SRO	16	FY03 Reconst/Resurf/Upgd/Boundary Sts Wd 6	0	0	214,788	365,720	580,508
KA0	SRO	16	FY03 Reconst/Resurf/Upgd/Boundary Sts Wd 6	0	0	637,423	2,549,684	3,187,107
KA0	SRO	17	FY 03 Pavement Restoration Wards 5 & 6 NHS	0	0	4,860	5,184	10,044
KA0	SRO	17	FY 03 Pavement Restoration Wards 5 & 6 NHS	0	0	3,526	6,006	9,532

KA0	SR0	17	FY 03 Pavement Restoration Wards 5 & 6 NHS	0	0	10,468	41,872	52,340
KA0	SR0	18	FY 03 FA Pavement Restoration/Boundary Wds 5 and 6	0	0	80,156	85,498	165,654
KA0	SR0	18	FY 03 FA Pavement Restoration/Boundary Wds 5 and 6	0	0	50,419	85,848	136,267
KA0	SR0	18	FY 03 FA Pavement Restoration/Boundary Wds 5 and 6	0	0	149,623	598,491	748,114
KA0	SR0	19	FY 03 FA Pavement Restoration Ward 7 NHS	0	0	21,805	23,261	45,066
KA0	SR0	19	FY 03 FA Pavement Restoration Ward 7 NHS	0	0	15,827	26,948	42,775
KA0	SR0	19	FY 03 FA Pavement Restoration Ward 7 NHS	0	0	46,967	187,860	234,827
KA0	SR0	20	FY 03 FA Reconst/Resurfacing/Upgrading Ward 7	0	0	15,147	47,520	62,667
KA0	SR0	20	FY 03 FA Reconst/Resurfacing/Upgrading Ward 7	0	0	32,323	55,036	87,359
KA0	SR0	20	FY 03 FA Reconst/Resurfacing/Upgrading Ward 7	0	0	95,923	383,692	479,615
KA0	SR0	21	FY 03 FA Reconst/Resurfacing/Upgrading NHS Wd 7	0	0	4,304	13,504	17,808
KA0	SR0	21	FY 03 FA Reconst/Resurfacing/Upgrading NHS Wd 7	0	0	9,178	15,628	24,806
KA0	SR0	21	FY 03 FA Reconst/Resurfacing/Upgrading NHS Wd 7	0	0	27,237	108,940	136,177
KA0	SR0	22	FY 03 FA Reconst/Resurfacing/Upgrading Wd 8	0	0	50,295	157,793	208,088
KA0	SR0	22	FY 03 FA Reconst/Resurfacing/Upgrading Wd 8	0	0	107,364	182,807	290,171
KA0	SR0	22	FY 03 FA Reconst/Resurfacing/Upgrading Wd 8	0	0	318,619	1,274,476	1,593,095
KA0	SR0	23	FY 03 FA Pavem't Restoration BoundaryWards 7 & 8	0	0	135,603	144,647	280,250
KA0	SR0	23	FY 03 FA Pavem't Restoration BoundaryWards 7 & 8	0	0	98,419	167,559	265,978
KA0	SR0	23	FY 03 FA Pavem't Restoration BoundaryWards 7 & 8	0	0	292,071	1,168,283	1,460,354
KA0	SR0	24	FY 03 Scoping and Development STP	0	0	150,000	160,000	310,000
KA0	SR0	25	FY 03 Scoping and Development NHS	0	0	375,000	400,000	775,000
KA0	ZU0	01	Bike Station Feasibility Study	0	0	33,000	60,000	93,000
KA0	ZU0	02	Klinge Road Bicycle Facility	0	0	53,653	171,688	225,341
KA0	ZU0	02	Klinge Road Bicycle Facility	0	0	92,671	156,078	248,749
KA0	ZU0	02	Klinge Road Bicycle Facility	0	0	286,143	1,144,572	1,430,715
KA0 Total				-9,529,994	212,979,238	48,131,855	306,832,057	558,413,155

WMATA

KE0	SA2	02	Metrobus - Replacement	16,400,000	0	0	0	16,400,000
KE0	SA2	03	Metrobus - System Access/Capacity Program (SAP)	53,100,000	0	0	0	53,100,000
KE0	SA3	01	Metrorail Rehab	39,600,000	0	0	0	39,600,000
KE0 Total				109,100,000	0	0	0	109,100,000

Department of Public Works

KTO	SW1	01	Rehab of Ft Totten Transfer Station	-4,090,000	0	0	0	-4,090,000
KTO	SW2	01	Benning Road Solid Waste Transfer	-1,460,036	0	0	0	-1,460,036
KTO	SW3	01	SWMA Roof Rehabilitation @ 900 NJ Ave SE	-65,282	0	0	0	-65,282
KTO Total				-5,615,318	0	0	0	-5,615,318

Department of Motor Vehicles

KV0	EQ7	01	Motor Vehicle Information System @ Municipal	-373,962	0	0	0	-373,962
KV0	MVS	03	Motor Vehicle Information System - Destiny Implementation	3,150,000	0	0	0	3,150,000
KV0 Total				2,776,038	0	0	0	2,776,038

DC School of Law

LS0	LS2	01	DC School of Law - LS2 Phase B	-1,525	0	0	0	-1,525
LS0	LS2	01	DC School of Law - LS2 Phase C	-335,305	0	0	0	-335,305
LS0	LS2	01	DC School of Law - LS2 Phase D	-187,520	0	0	0	-187,520
LS0 Total				-524,350	0	0	0	-524,350

Office of Contracts and Procurement

P00	MMS	01	Material Management System	-140,000	0	0	0	-140,000
P00	MMS	02	Material Management System	-30,561	0	0	0	-30,561
P00	MMS	04	PMIS Enhancement	-95,999	0	0	0	-95,999
P00	YA1	40	IT Initiative	-85,095	0	0	0	-85,095
P00 Total				-351,655	0	0	0	-351,655

Department of Mental Health Services

RM0	XA9	05	Roof Replacement	600,000	0	0	0	600,000
RM0	HX4	01	New S.E.H. Inpatient Center	-1,650,000	0	0	0	-1,650,000
RM0 Total				-1,050,000	0	0	0	-1,050,000

Office of the Chief Technology Officer

T00	N17	01	Unified Communication Center	-31,873,211	0	0	0	-31,873,211
T00	ZB1	41	Citywide Enterprise Resource Planning (ERP)	33,300,000	0	0	0	33,300,000
T00 Total				1,426,789	0	0	0	1,426,789

Grand Total				71,126,631	212,979,238	48,131,855	306,832,057	639,069,780
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ment of capital assets along with information technology projects. Generally, before a capital project is eligible, the following criteria must be met:

- It must increase the useful life of the assets beyond 5 years.
- The dollar threshold must be greater than \$250,000.
- The asset must be affixed to a permanent structure.

Projects that fail to meet these minimum standards are not eligible for capital funding and an alternative funding method should be pursued.

Because of anticipated budget pressures and projected revenue shortfalls, the District will not request additional budget authority for any new or ongoing projects in FY 2003. Therefore, the District will have to re-examine the entire capital program and look for opportunities in savings through reallocations, reprogramming, public/private partnerships, as well as exploring federal funding options.

The FY 2003 proposed budget includes a net increase of \$639,069,780 for 192 ongoing projects and 37 new projects. This includes an increase of \$893,060,908 and a rescission of \$253,991,128 from local funds appropriated under this heading in prior fiscal years. The

funds appropriated under this heading will remain available until expended or rescinded and will be managed in accordance with the System of Accounting and Reporting (SOAR). Table 6-3 provides a detailed breakdown of the FY 2003 proposed authority for local funds, local street maintenance, Highway Trust, and Federal Grant Funds.

FY 2003 Operating Budget Impact

When evaluating and recommending projects to be included in the CIP, there are a number of parameters to consider, among them debt capacity, affordability levels, and the operating budget impact on local revenue. These parameters help determine what the impact of additional capital borrowing will have on the operating budget resources. As such, the operating budget impact is the debt service cost, paid from local revenue, associated with issuing general obligation bonds to finance the CIP.

The primary source of financing capital projects comes from issuing general obligation bonds. Additional funding sources include Master Equipment Lease, pay-as-you-go, tobacco securitization, federal grants, Highway Trust Fund and short term financing instruments. Table 6-4 shows the overall debt service funded in the FY 2003 operating budget.

Table 6-4:
Overall debt service Scheduled in FY 2003 - 2008

Financing and Other Uses (\$000's)	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008
Existing DSO Bonds Debt Service	\$249,257	\$286,279	\$285,413	\$284,582	\$282,145	\$281,755
Prospective G.O. Bonds Debt Service						
- FY 2002 Bonds	\$19,249	\$23,095	\$23,095	\$23,095	\$23,095	\$23,095
- FY 2003 Bonds	\$0	\$29,988	\$29,988	\$29,988	\$29,988	\$29,988
- FY 2004 Bonds	\$0	\$0	\$32,020	\$32,020	\$32,020	\$32,020
- FY 2005 Bonds	\$0	\$0	\$0	\$31,746	\$31,746	\$31,746
- FY 2006 Bonds	\$0	\$0	\$0	\$0	\$31,955	\$31,955
- FY 2007 Bonds	\$0	\$0	\$0	\$0	\$0	\$27,423
- FY 2008 Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Total DSO Debt Service	\$265,451	\$339,362	\$370,517	\$401,432	\$430,950	\$457,983
ZD0 ('91 Deficit Bonds) Debt Service	\$39,300	\$0	\$0	\$0	\$0	\$0
Sub-total Long-term Debt Service	305,251	\$304,751	\$339,362	\$370,517	\$401,432	\$430,950
Certificates of Participation	7,950	\$7,950	\$7,950	\$7,950	\$7,950	\$7,950
Total Long-term Debt Service	\$312,701	\$347,312	\$378,467	\$409,382	\$438,900	\$465,933
Existing Master Lease						
Debt Service	\$3,657	\$3,657	\$3,636	\$3,134	\$455	\$112
Prospective Master Lease						
Debt Service						
FY 2001 Draws	\$8,524	\$8,524	\$8,524	\$8,524	\$8,524	\$4,142
FY 2003 Draws	\$5,554	\$5,554	\$5,554	\$5,554	\$5,554	\$4,704
FY 2003 Draws	\$1,011	\$2,135	\$2,135	\$2,135	\$2,135	\$2,135
FY 2003 Draws	\$0	\$349	\$899	\$899	\$899	\$899
FY 2004 Draws	\$0	\$0	\$98	\$563	\$563	\$563
FY 2005 Draws	\$0	\$0	\$0	\$98	\$98	\$131
FY 2008 Draws	\$0	\$0	\$0	\$0	\$0	\$132
Total Master Lease Debt Service	\$15,088	\$16,561	\$17,208	\$17,772	\$17,772	\$12,705

Capital Funded Positions

Designing and implementing capital projects requires specialized labor resources (FTE staff). In most instances, the personal services (PS) costs associated with these staff are charged to the general fund. In this way, the District does not pay labor charges with long-term general obligation financing (the predominant method of financing capital projects).

There are certain circumstances, however, that let agencies charge positions against capital projects. For example, the Department of Public Works – Transportation Division may hire specific types of

construction engineers and project managers (who work on Highway Trust Fund projects) and charge them against a capital project. Funding for these types of positions comes out of a project budget under Phase C – Project Management.

The District is required to submit a quarterly report to Congress showing the number and amount of each FTE that is charged to the capital fund by agency and project. As such, the laws and regulations associated with these positions are strictly monitored and enforced.

Since the capital fund contains no positions, PS costs for capital projects are budgeted as Intra-

District transactions. The Intra-District budget represents obligation authority for the purchasing agency and a revenue source for the selling agency. As personal services are required, the buying agency prepares an Intra-District purchase order in consultation with the selling agency. A copy of the purchase order is sent to the seller. The seller, in turn, sets up a job referencing the purchase order identification number. Personal service costs incurred by capital projects are collected and expensed monthly by the service supplier. The general fund is, in effect, reimbursed by the capital projects fund for the services incurred.

As a result of recent increases in capital investments, the number of capital funded positions have increased by 106 FTEs positions or 30 percent over the FY 2001 total number of positions. Table 6-5 shows the agencies that currently have positions charged to the capital budget. The Department of Public Works (DPW), the Office of Property Management (OPM) and the Department of Parks and Recreation's (PK & Rec) number of capital funded positions increased from FY 2001 to FY 2002.

inventory condition assessment of all District properties and to develop a maintenance improvement schedule for all facilities. The Department of Parks and Recreation added five FTEs to assist the agency in implementing their construction projects.

Figure 6-6 shows the District's progress in reducing capital funded positions since 1992. Although there has been a slight increase in positions charged to the capital budget starting in FY 2000, assuming an average salary of \$45,000, the District has still reduced its capital funded personal services expenditures by approximately \$31 million since FY 1992.

Table 6-5:

Agencies with FTEs charged to Capital budget.

Agency	FY 2001	FY 2002	Variance
DCPS	15.5	15.5	0
DPW	231	328	97
OPM	38	42	4
DCOP	5	5	0
Pk & Rec	0	5	5
OCFO	59	59	0
Total	348.5	454.5	106

The additional FTEs for the Department of Public Works is primarily the result of hiring new engineering technicians and construction inspectors to assist the Transportation Division's efforts to expand construction activities.

The Office of Property Management added four FTEs to assist the agency in completing an

Figure 6-6:
Number of Capital Funded Positions From FY 1992 to FY 2002

